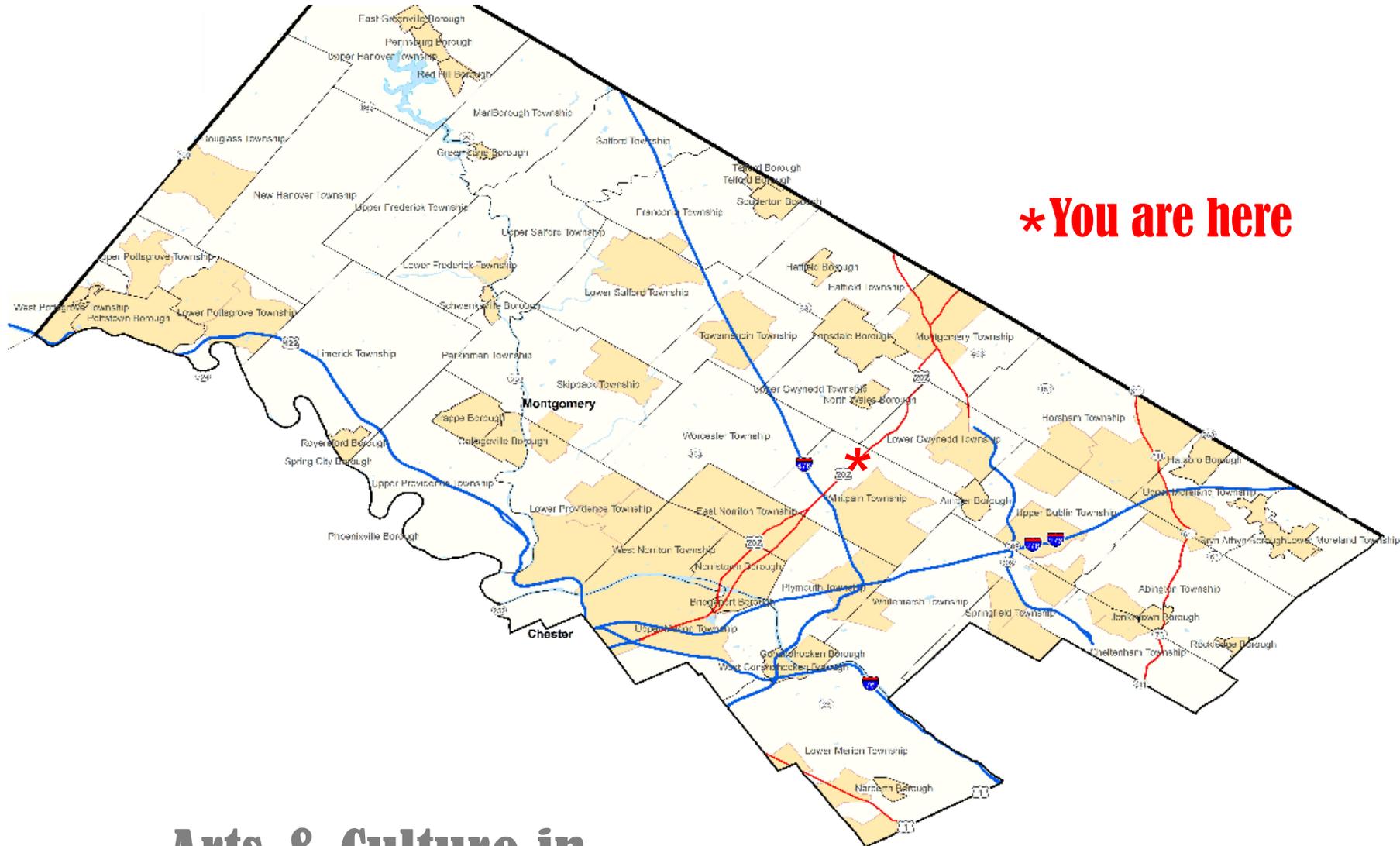


# Montgomery County

## Arts & Culture Summit

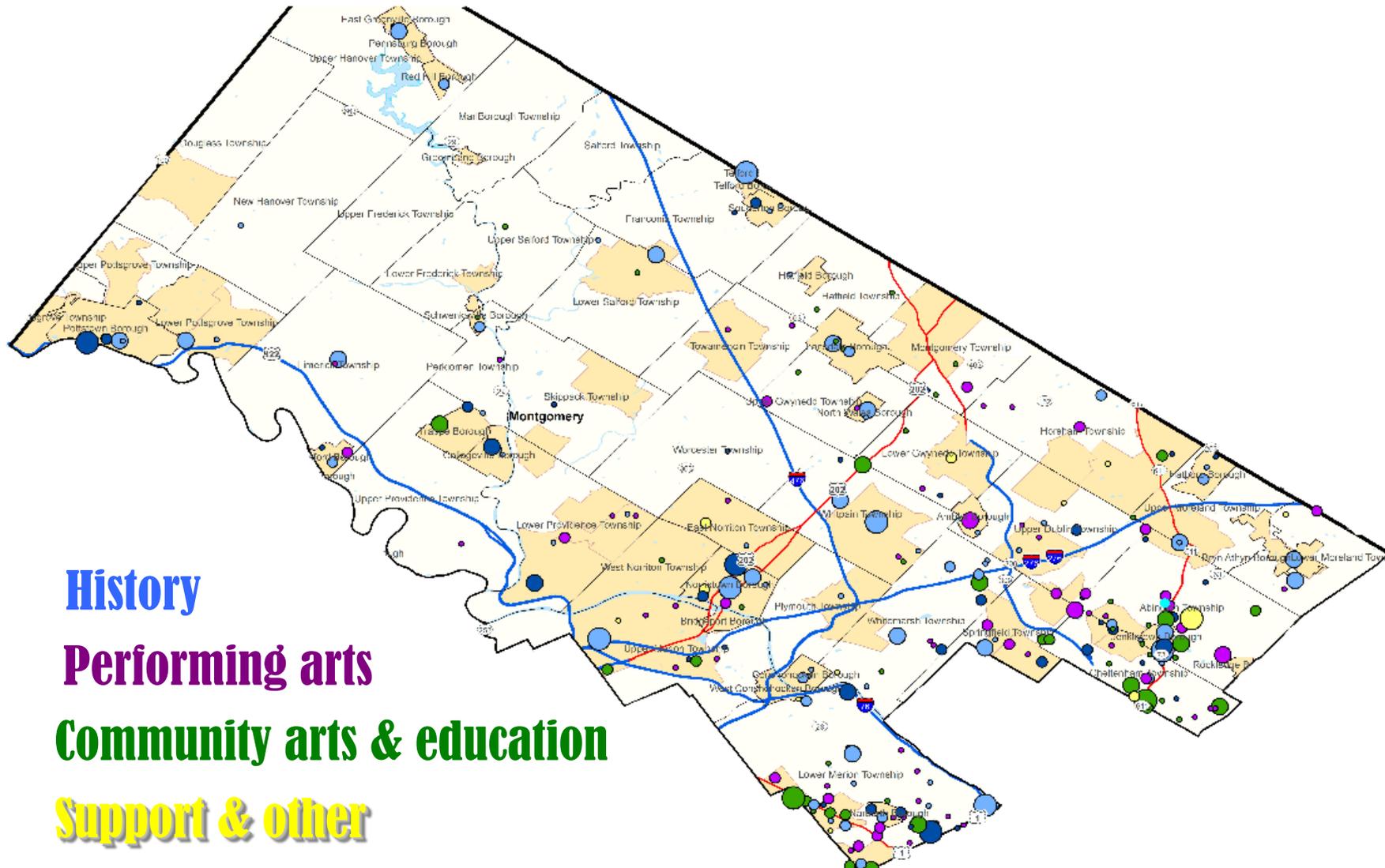




**\*You are here**

# Arts & Culture in Montgomery County





**History**

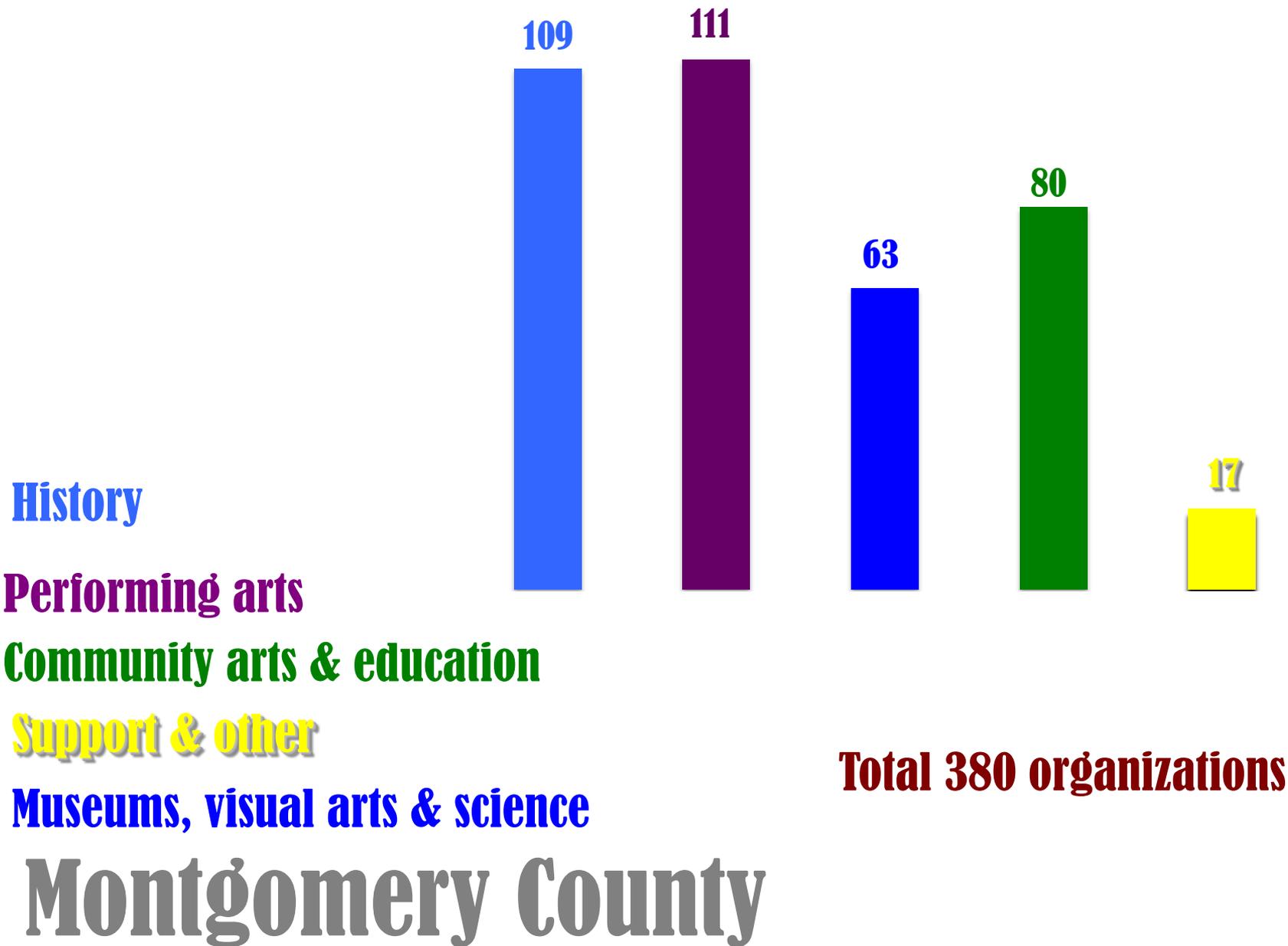
**Performing arts**

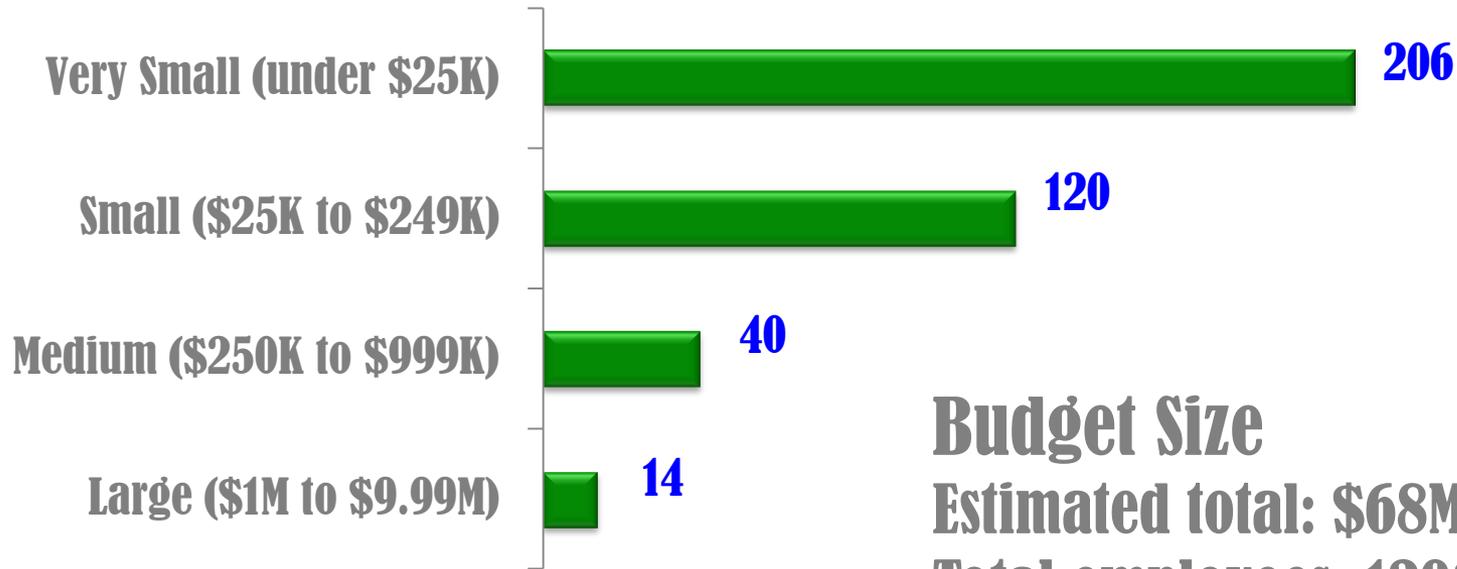
**Community arts & education**

**Support & other**

**Museums, visual arts & science**

# Montgomery County





**Budget Size**  
 Estimated total: \$68M  
 Total employees: 1290

**History**

**Performing arts**

**Community arts & education**

**Support & other**

**Museums, visual arts & science**

**Total 380 organizations**

# Montgomery County

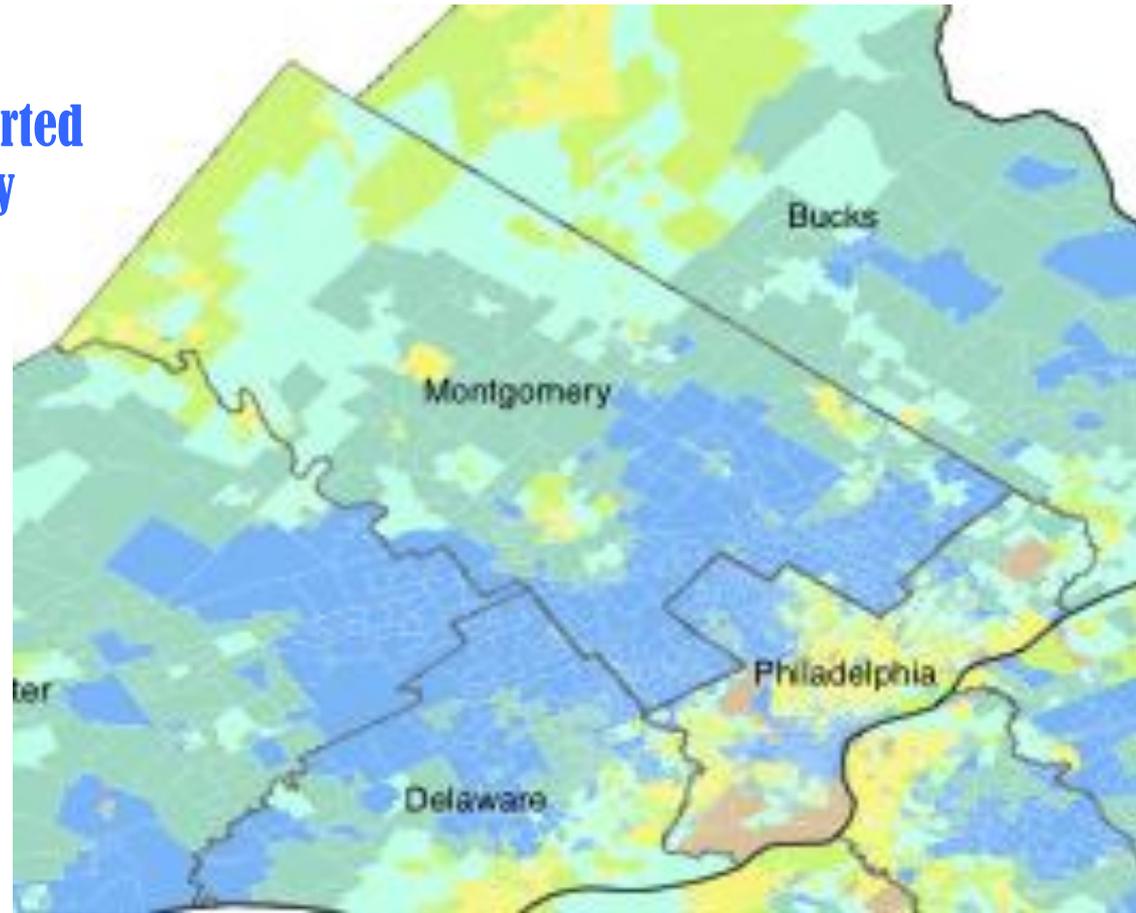
**Total attendance reported  
by Montgomery County  
organizations:**

**1,118,025\***

**50% were free**

**County pop: 782,339**

**\*53 organizations  
who report to PACDP**



**Regional participation map Social Impact of the Arts, UPenn**

# Arts & Culture in Montgomery County



**Families with children are highest participants**

**Women are the decision makers**

**People prefer to participate over attend**

**Product matters**

**People desire a complete experience – the whole package**

**Social interaction is an important motivator**

**Audiences are growing more diverse**

**Many don't know what is available despite media sources**

**Outings are planned on short notice**

**Audience**

**Montgomery County**

Advertising  
Architecture  
Art and antique market  
Crafts  
Design  
Fashion  
Film & video  
Music  
Performing arts  
Publishing  
Software  
Television & radio  
Video & computer games

**“those industries which have their origin in individual creativity, skill and talent and which have a potential for wealth and job creation through the generation and exploitation of intellectual property”**

**No of Establishments - 1,857**

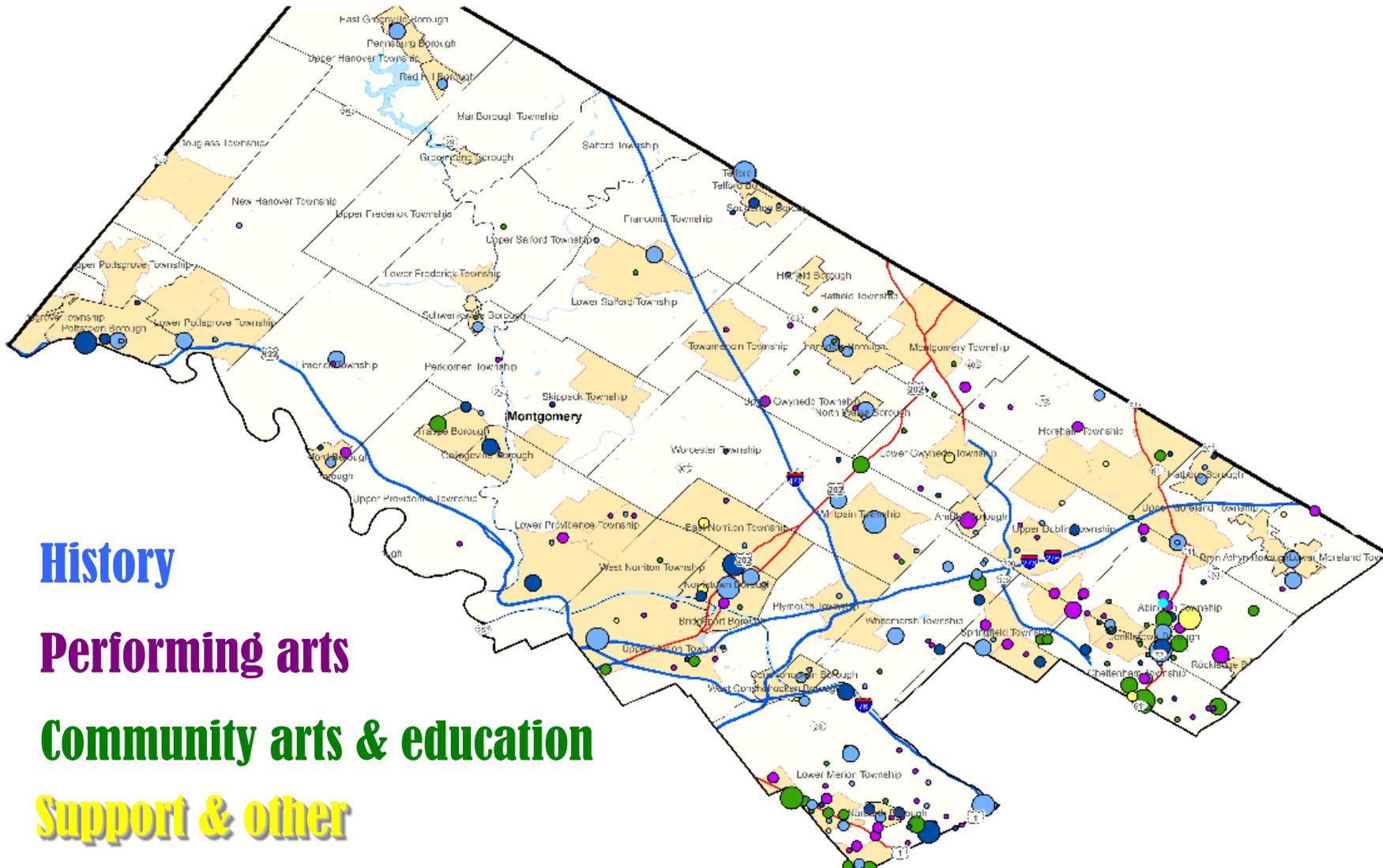
**Revenues - \$4.8 B (6%)**

**Employees - 24,716**

**Payroll - \$1.6B (11%)**

## **Creative Economy**

# Montgomery County



**History**

**Performing arts**

**Community arts & education**

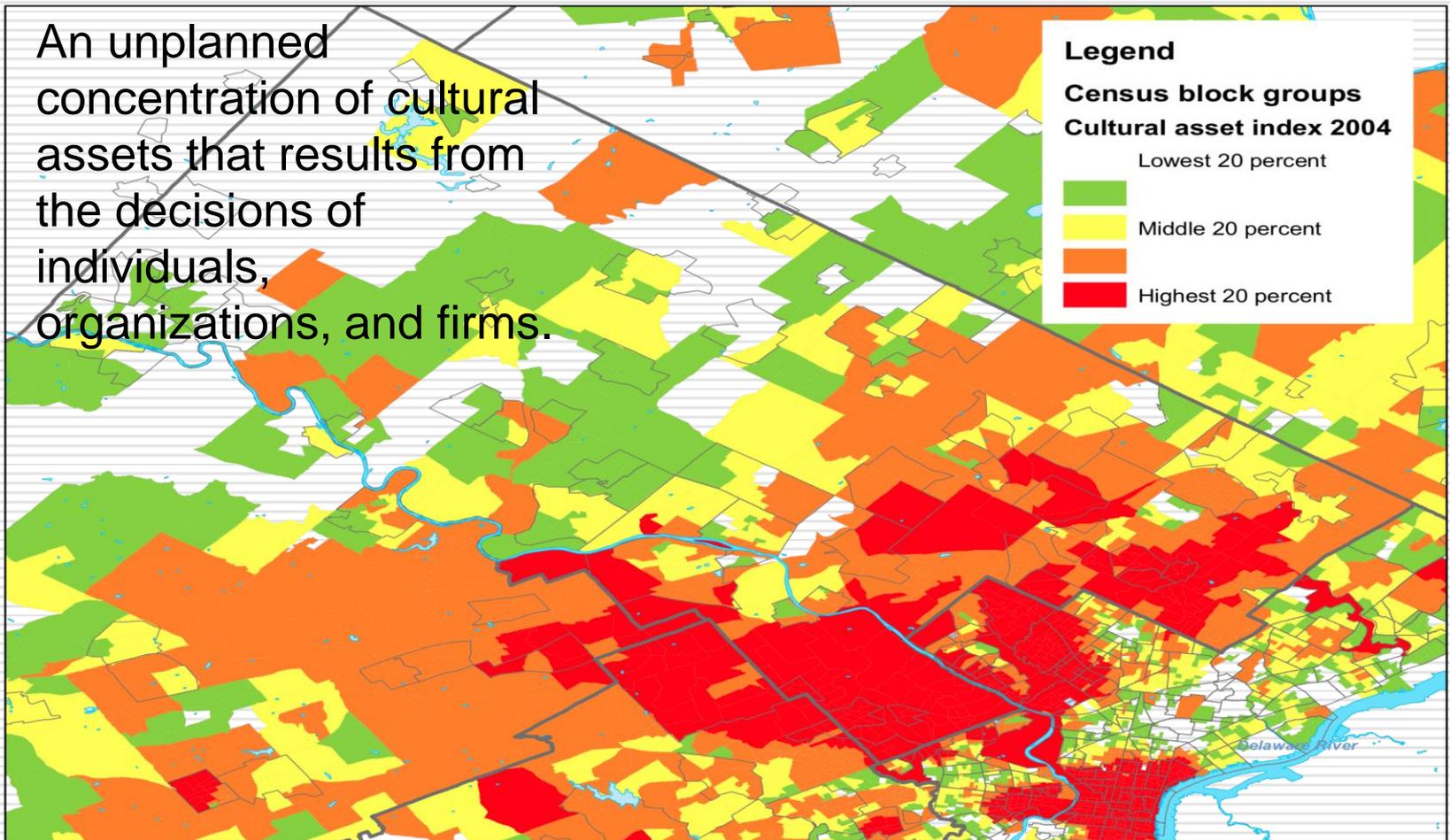
**Support & other**

**Museums, visual arts & science**

# Montgomery County

# “Natural” cultural district

An unplanned concentration of cultural assets that results from the decisions of individuals, organizations, and firms.



# Natural cultural districts are:

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- **Self-organized**: they emerge from the actions of individuals and groups
  - **Discovered**: they require funders and policy-makers to scan their environment for existing opportunities rather than initiate their own vision
  - **Cultivated**: they require policies that are responsive to conditions on the ground and flexible enough to accommodate the unique qualities of particular types of districts.
-

# Self-organized

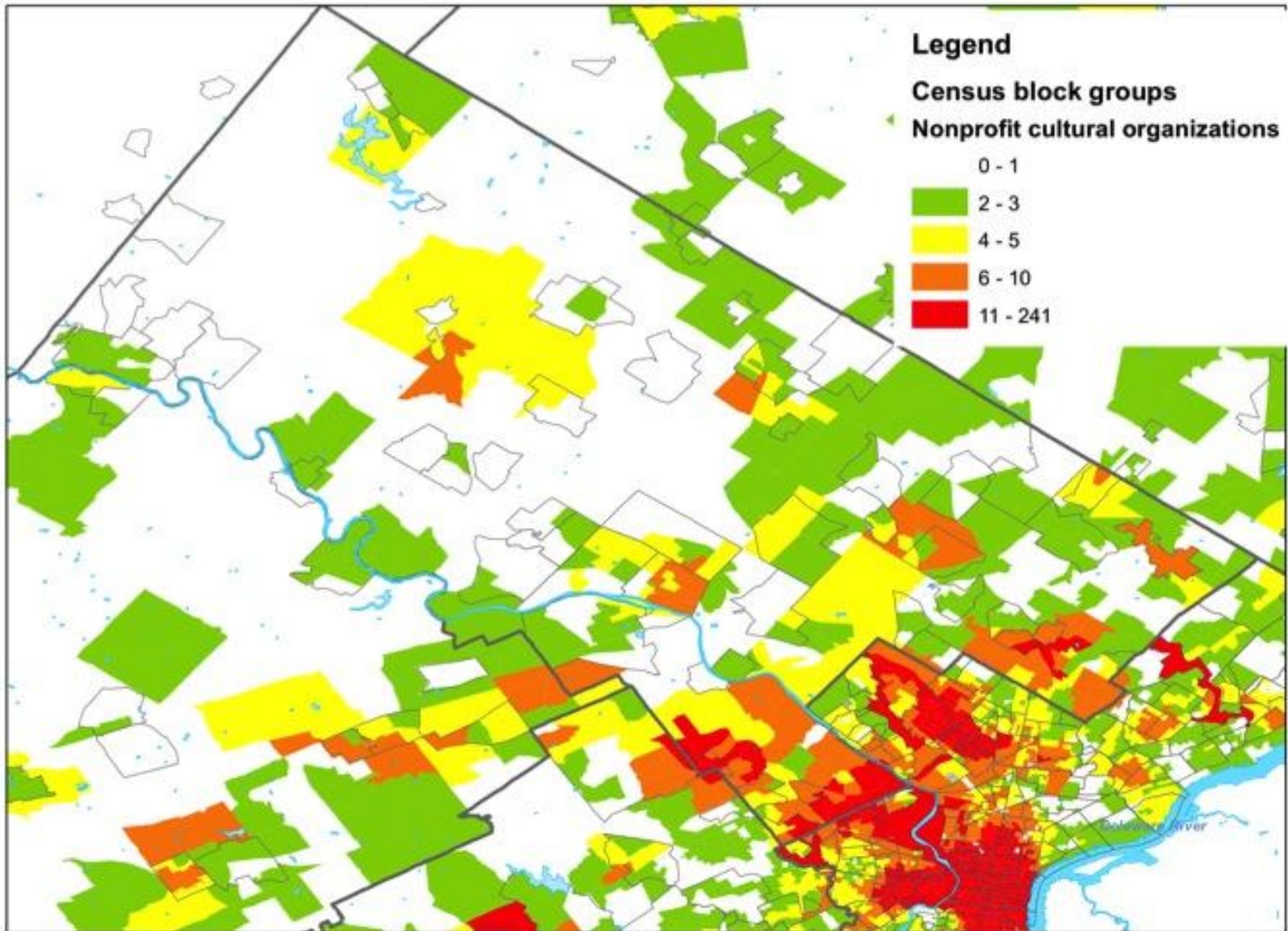
A faded background image of a city street. A prominent sign hangs from a building on the left, reading 'ARTISTS' HOUSE' in large letters, with 'GALLERY AND STUDIOS' in smaller letters below it. The street is lined with multi-story brick buildings, and several cars are parked along the curb. Pedestrians are visible on the sidewalk, and a street lamp stands in the middle ground.

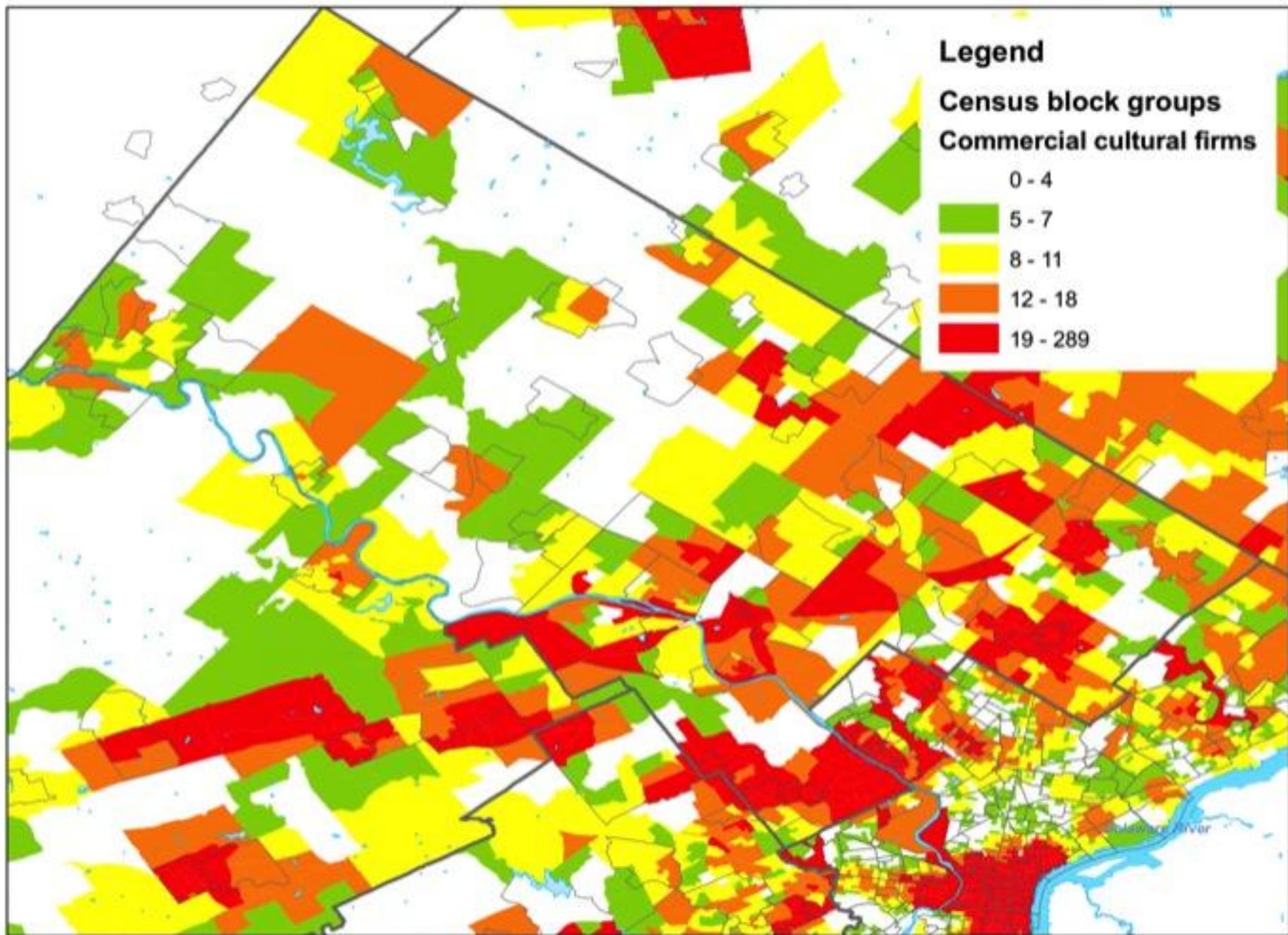
- Concentration of cultural resources—nonprofit orgs, businesses, artists, and participants—in a particular neighborhood
- Unlike planned cultural districts, “natural” cultural districts emerge as a result of grassroots efforts of creative producers and consumers.
- Cultural cluster is special type of social network in which geography is a critical feature.

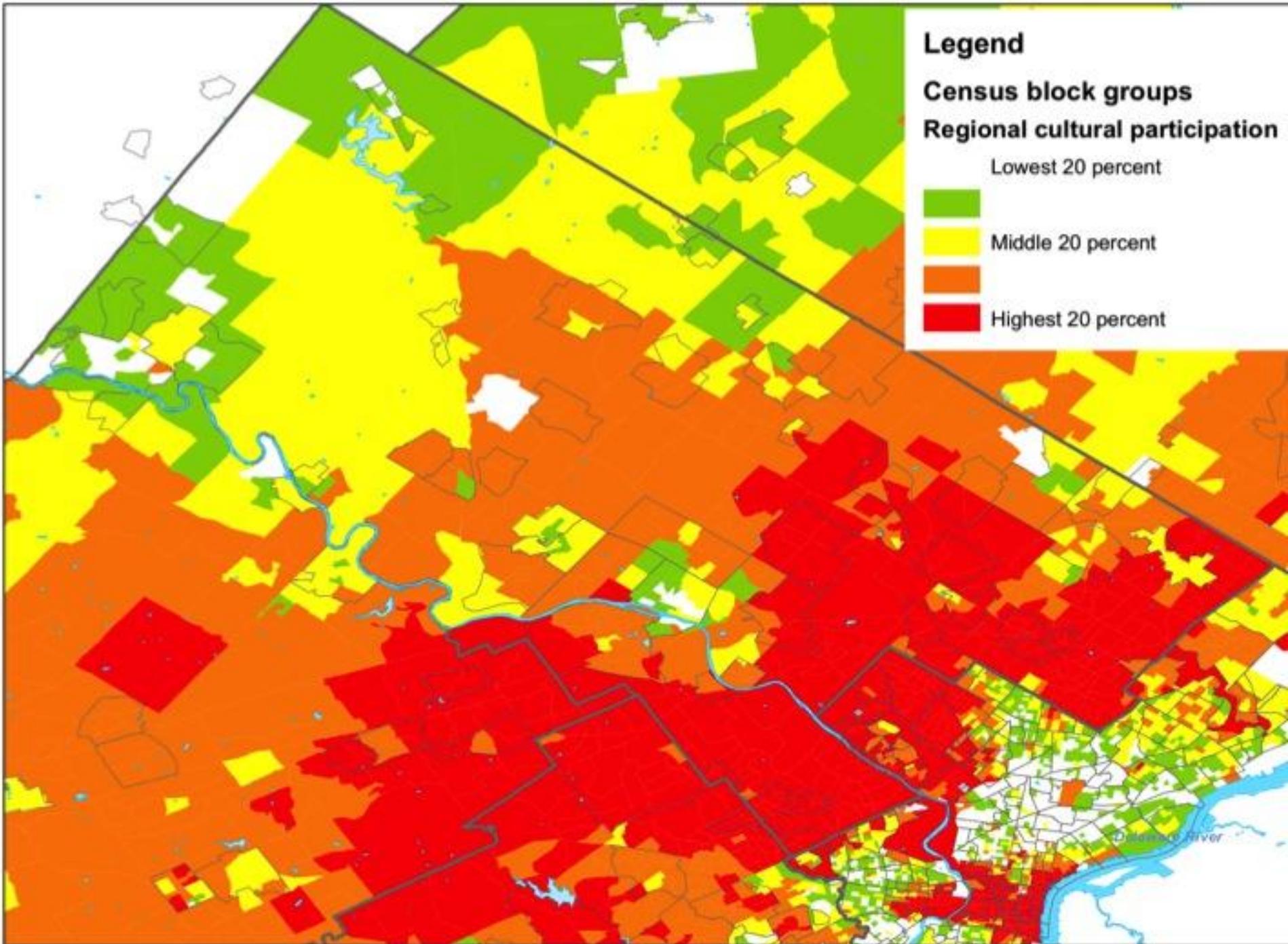
# Discovered

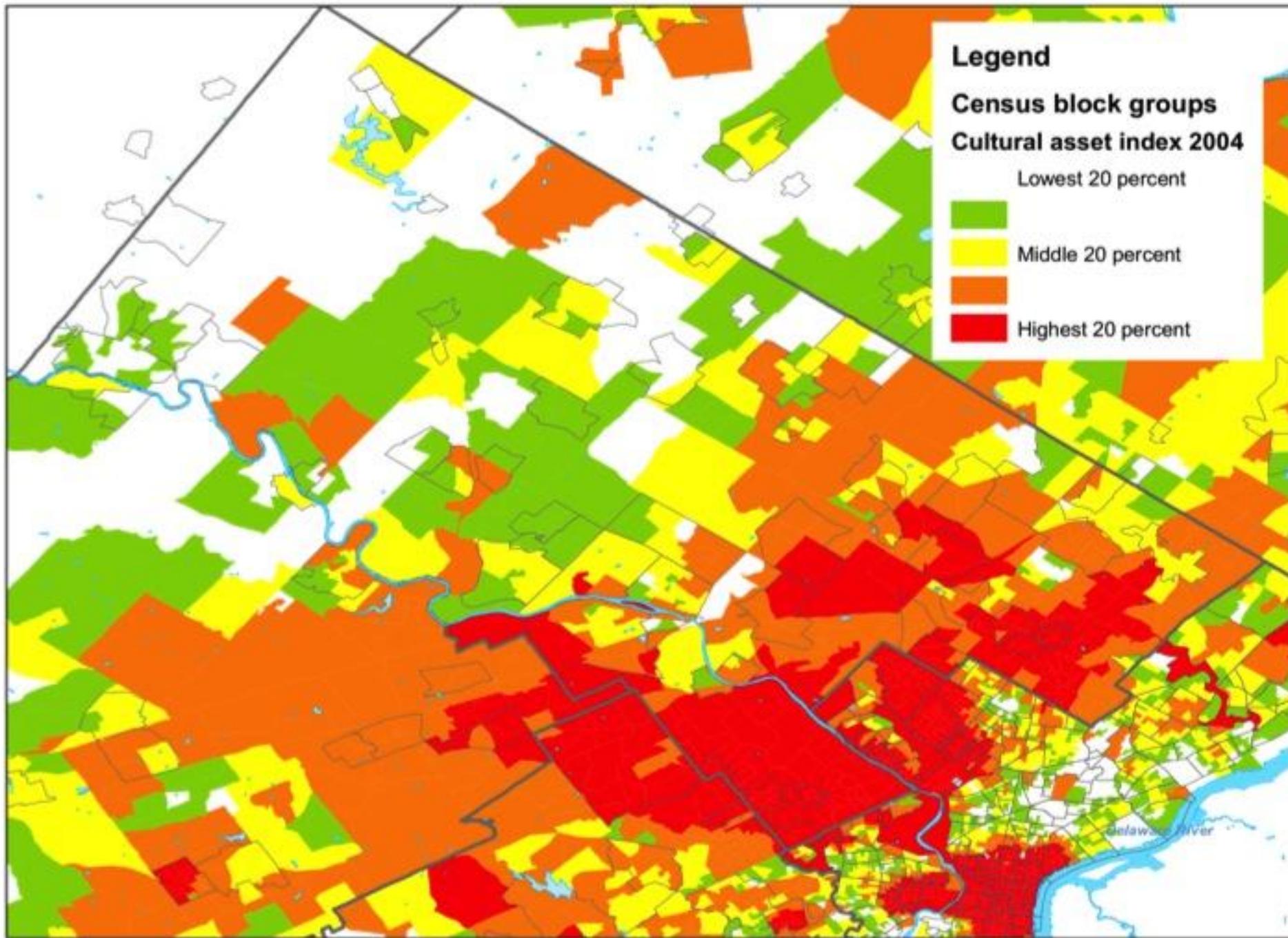
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- Build on strength by identifying *all* assets:
    - Nonprofit cultural organizations (including smaller groups that may not yet have IRS status)
    - Commercial cultural firms
    - Cultural participants
    - Resident artists
-



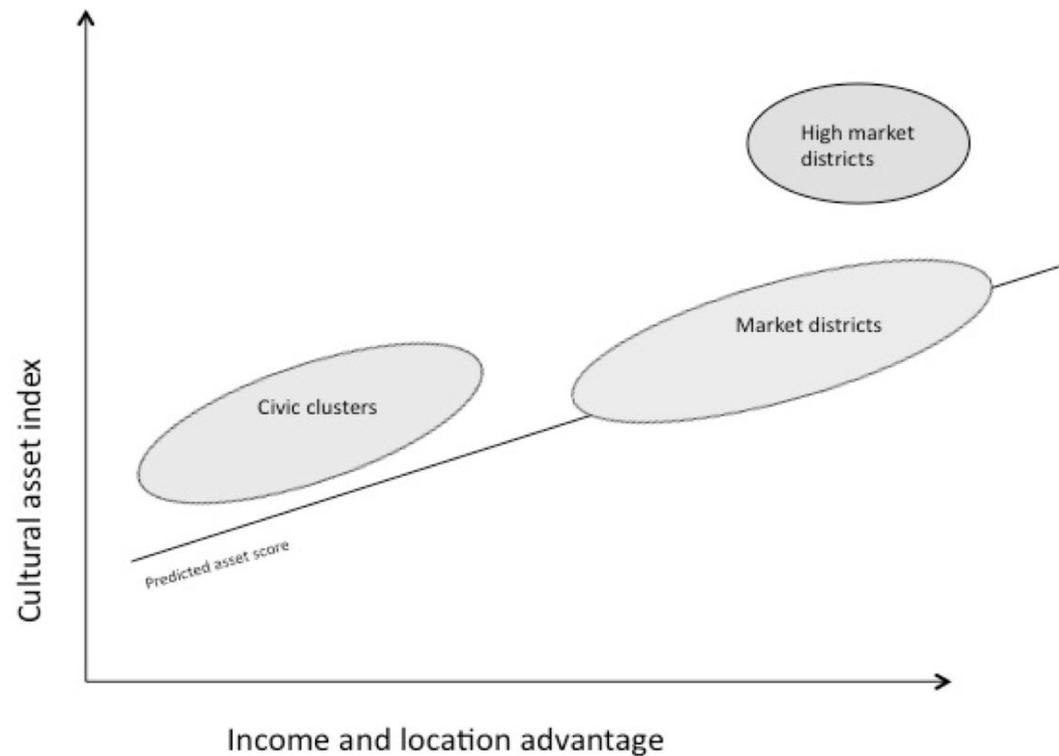






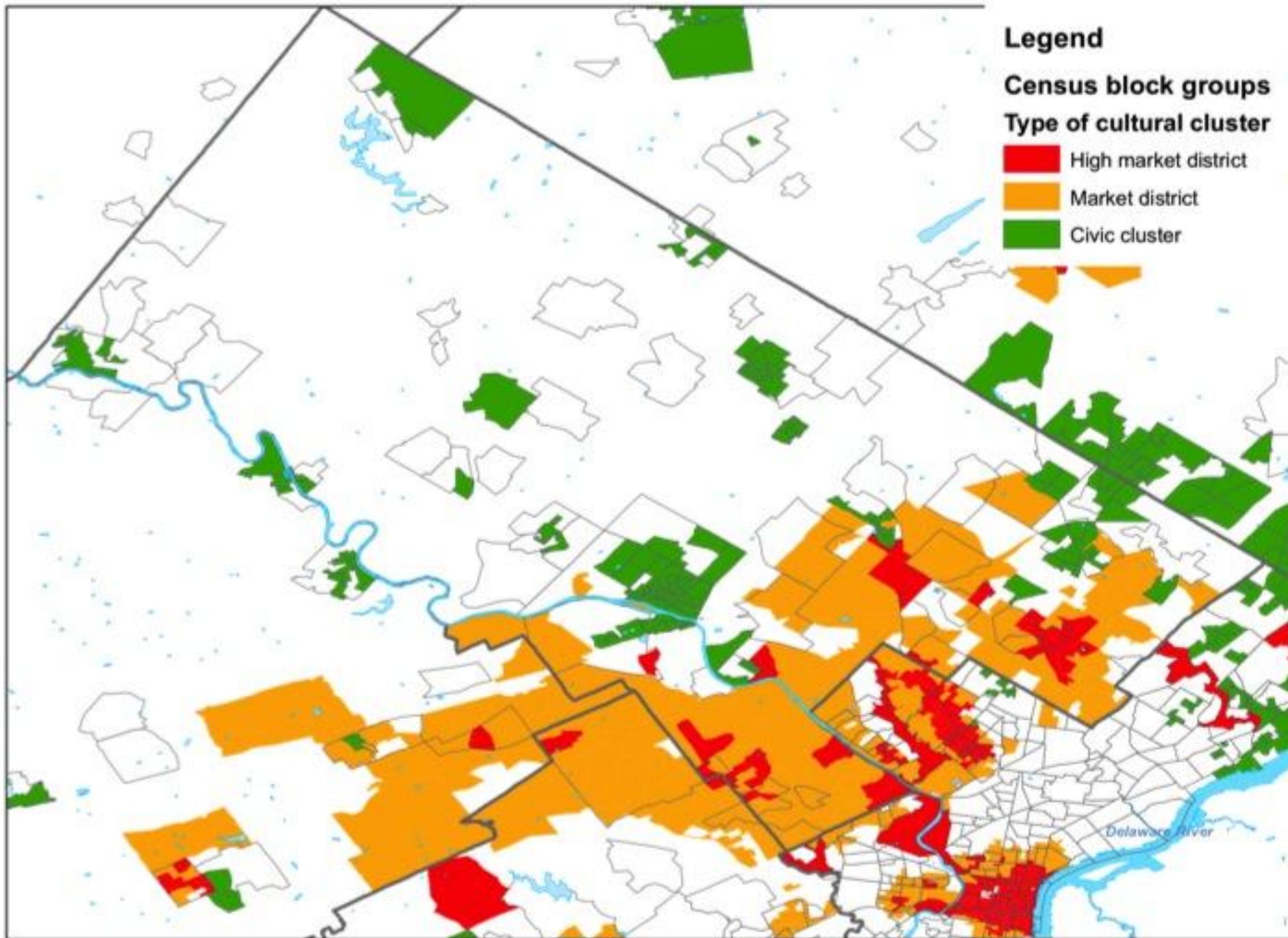
# Types of cultural district

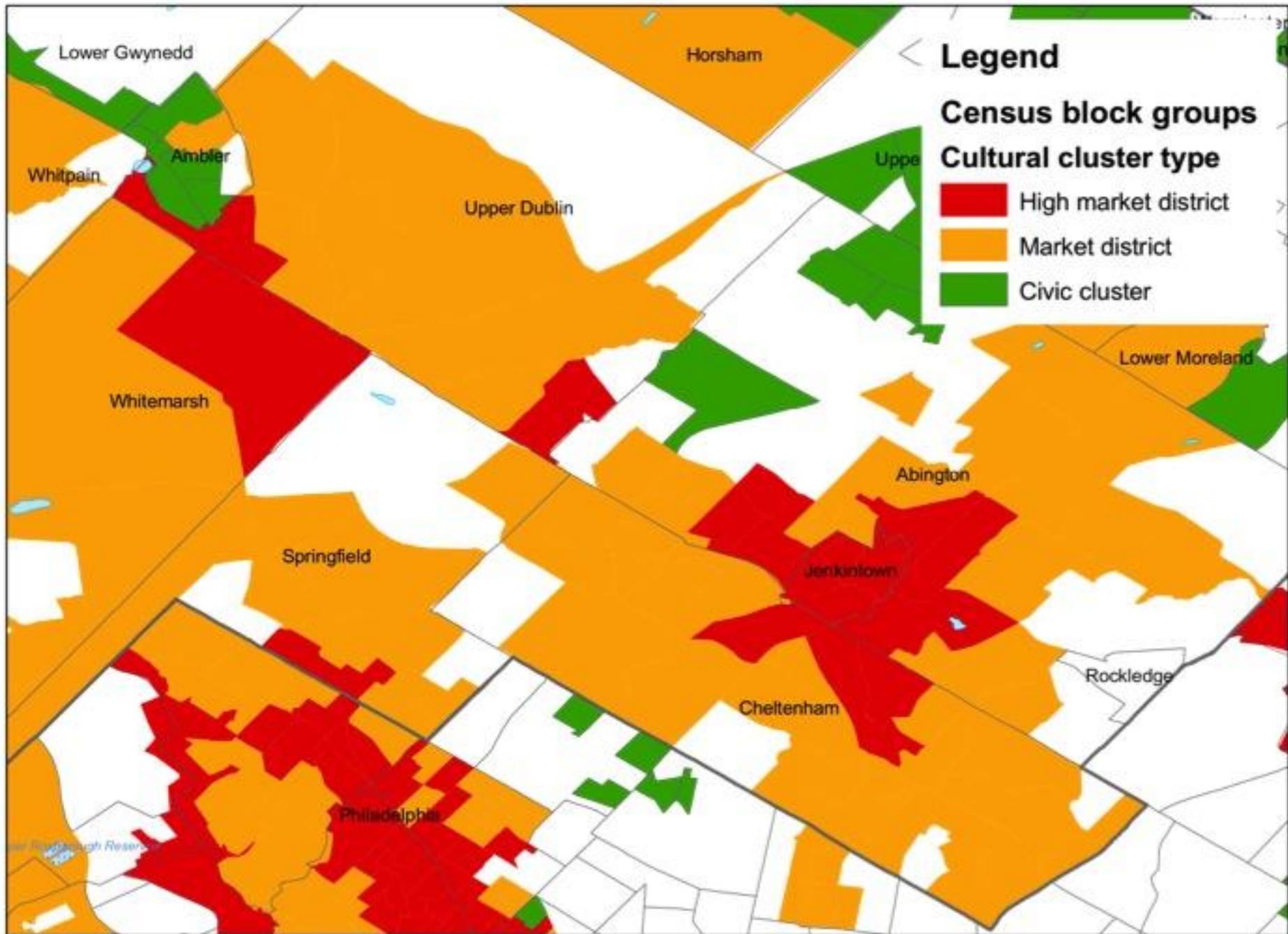
- Correlation with socio-economic and locational factors
- Statistically correct for these factors to identify neighborhoods that “exceed expectations”

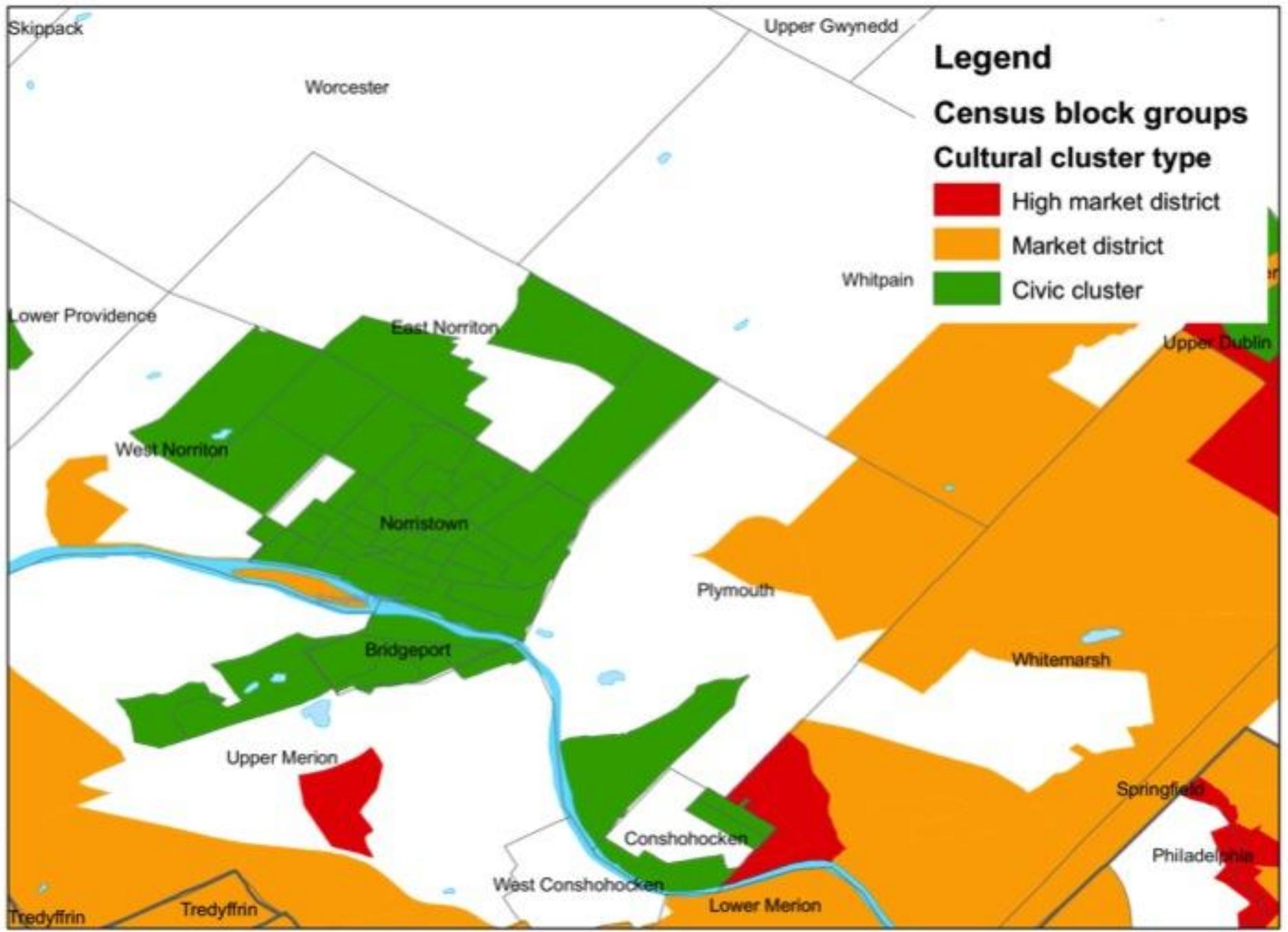


## Three types of cultural clusters:

- **High market districts** combine heavy concentrations of cultural assets with very advantageous economic and location advantages.
- **Market districts** tend to locate in the “next hot” neighborhood but often face significant challenges.
- **Civic clusters** emerge from the collective efforts of residents in neighborhoods who seek to use cultural engagement to overcome significant economic and location disadvantages.







# Cultivated

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- Build on existing resources
- Assess role of equity in policy and planning goals
- Different policies for different types of districts:
  - High market districts can look after themselves
  - Market districts typically need reliable services and credit
  - Civic clusters need more substantial assistance to have broader economic impacts.

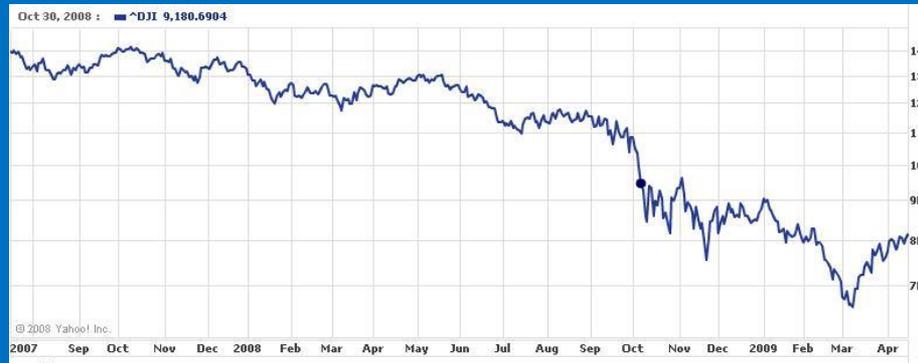


# Montgomery County

## Arts & Culture – Moving Forward



# Challenge #1: It's the economy, ...



# *TempCheck* Findings

## Finances Remain Fragile

- Nearly half reported shrinking government support
- One-third reported declines in Corporate support
- Almost one third said foundation support declined; 19% reported growth
- Almost two-thirds have reserves of 3 months or less

# *TempCheck* Findings

## Individual patrons continue to lead the way

- Single ticket sales are growing for 37% of groups (up from 27% in October)
- More than 75% report stable or increased Individual giving



# *TempCheck* Findings

## Confidence is Improving

- 32% of cultural leaders say things will get better (up from 21% in October)
- Only 11% say things will get worse (down from 29% in October)
- Only 8% expect further staffing reductions in the next six months

# *TempCheck* Findings

## Meeting the Challenge – Creating More With Less

- Two-thirds of groups have produced programs with lower budgets
- 43% have actually increased or expect to increase programming
- 45% of cultural organizations have collaborated or expect to collaborate in the next six months (up from 36% in October)





# Challenge #2 - Expanding cultural participation ...reaching the new consumer

## *Research Into Action: Implications*

- Reach out to families
- Embrace the new appetite for personal creative practice
- Facilitate social connection
- Cultivate diversity

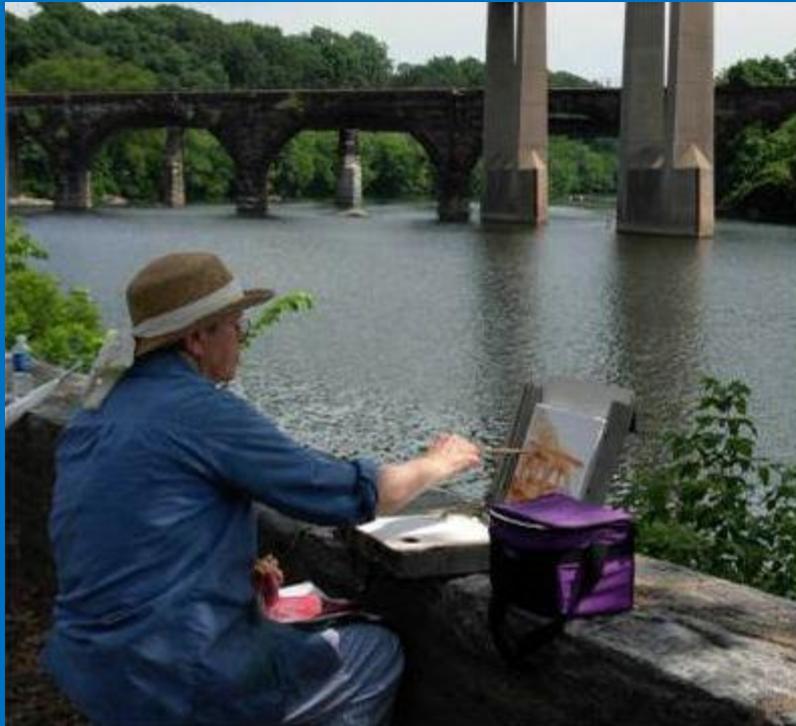


## *Research Into Action: Implications*

- Build high quality, relevant product
- Reduce barriers
- Be prepared to invest more time and money in marketing



# *Moving Forward Together*



# **Arts & Culture**

## **It's how we grow.**

It's an engine for economic growth.

It has the power to elevate lives.

It has the power to educate.

We own it because it comes from us.

It helps individuals come together  
and grow as a community.